ANNUAL REPORT 2014

DEVELOPING THE NEXT GENERATION OF AMERICAN LEADERS
2014, the Junior State’s 80th anniversary year, was a chance to reflect on how far JSA has come—and to imagine what the future holds for an organization whose mission is more vital than ever.

When the Junior State was founded in 1934, it was with the vision of not just engaging young people in current events, but of giving them the tools to articulate their opinions in a respectful and productive way. JSA uses debate, but it goes far beyond Robert’s Rules; it gives students the confidence to discover and articulate their passions. It brings together students of diverse backgrounds, perspectives and talents and helps them build something bigger than any one of them. In the words of one JSA student, JSA is about “becoming a better citizen—becoming a better member of your community.”

Because of this approach, Junior State isn’t only successful when our alumni go on to listen carefully, speak thoughtfully and lead diplomatically. We’re successful when our alumni vote, when they innovate and when they volunteer in their communities. We’re successful when, year after year, we graduate a cadre of students who are responsible, empowered and compelled to inspire others.

I’m proud to say that FY14 was a year of programmatic expansion as well as successful execution. We reached more students than ever before, with several states breaking membership and conference attendance records. We raised more funds than ever before, allowing us to support thousands of students who wouldn’t be able to participate in our programs without financial aid. Through our first national “Fight Apathy” campaign, we even found ways to reach beyond the Junior State community and bring our vision to more than 80,000 students around the world. We crossed state lines with videoconference debates, and we strengthened partnerships with school systems across the U.S.

Importantly, some things stayed the same. At Junior State, you can always count on a few fundamental things. One of them is that at any given convention, a student, heart beating hard, will set aside their nerves to stand up and speak in their very first debate. A second is that their bravery is made possible by a room full of students who create the respectful, supportive environment JSA is known for. And a third is that every single year, countless students will tell us JSA changed their lives.

Thank you for helping us change those lives, and for building young leaders who will change the world.

Jeff Harris
Chief Executive Officer
JSA’s impact report finds that JSA's student-run civic engagement and political awareness programs are having a positive impact on youth across the country. The report is an analysis of a survey administered to over 1,700 high school students who participated in JSA’s Summer School and School Year programs. Data collected by JSA and analyzed by Tufts University’s Center for Information and Research on Civic Learning and Engagement (CIRCLE) shows that JSA effectively engages young people in many aspects of civic life.

While JSA positively impacts all demographics, it is particularly beneficial for groups traditionally underrepresented in political or civic life, such as females, minorities and low-income students.

Its focus on skills that are used in higher education and the workplace build confidence and improve a student’s chances of succeeding in college and in life.

Populations reporting greatest improvement in classroom speaking after participating in JSA:

<table>
<thead>
<tr>
<th>Population</th>
<th>Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hispanic students</td>
<td>71.8%</td>
</tr>
<tr>
<td>Free/Reduced-Price School Lunch Program participants</td>
<td>69.2%</td>
</tr>
<tr>
<td>Students whose parents lack college experience</td>
<td>69.2%</td>
</tr>
<tr>
<td>Female students</td>
<td>65.3%</td>
</tr>
</tbody>
</table>

In thinking about the future:

- 96% of students report they are likely to vote on a regular basis
- 93.2% report they are likely to volunteer for a charity
- 86.8% report they are likely to attend or speak at a public meeting

The longer students participate in JSA, the higher their propensity for engaging in these and other civic behaviors.
JSA TURNS 80

In 2014, the Junior State celebrated its 80th anniversary.

Since its founding on November 13, 1934, JSA has touched the lives of more than 500,000 students. It has expanded from its home base of Northern California to thirty-four states and seven U.S. Territories. Its summer programs attract students from around the world, including Spain, Pakistan and South Africa. And, most importantly, it has helped produce active, engaged citizens who know it’s possible to rise above partisan brinkmanship for the good of democracy.

“[We are] dedicated to democracy and the best type of citizenship. We practice self-government rather than autocracy. We emphasize self-reliance, personal initiative, independence of judgement and clear thinking, rather than submission to a system, task work, tradition and conventionality.”

–Professor Ernest A. Rogers
Founder

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
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<tbody>
<tr>
<td>1934</td>
<td>Founded</td>
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<tr>
<td>1941</td>
<td>First Junior Statesmen Summer School</td>
</tr>
<tr>
<td>1953</td>
<td>JSA Summer Programs become coed</td>
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<tr>
<td>1973</td>
<td>First African American JSA Governor elected</td>
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<tr>
<td>1976</td>
<td>First East Coast JSA conference</td>
</tr>
<tr>
<td>1982</td>
<td>JSA Pacific Northwest State forms</td>
</tr>
<tr>
<td>1984</td>
<td>JSA SoCal splits from JSA NorCal</td>
</tr>
<tr>
<td>1988</td>
<td>JSA Mid-Atlantic State forms</td>
</tr>
</tbody>
</table>
NorCal (NC)
37 chapters
817 members

SoCal (SC)
115 chapters
2,463 members

Pacific Northwest (PNW)
37 chapters
817 members

Mid-Atlantic (MAS)
66 chapters
1,627 members

Northeast (NES)
54 chapters
1,194 members

Northwest (PNW)
37 chapters
817 members

Midwest (MW)
34 chapters
849 members

Ohio River Valley (ORV)
29 chapters
636 members

Southeast (SE)
23 chapters
524 members

Arizona (AZ)
23 chapters
361 members

Ohio River Valley splits from the Midwest State

JSA partners with the Department of the Interior

JSA Northeast State forms

JSA Ohio River Valley forms

JSA Arizona Territory forms


JSA Texas State forms

JSA Midwest State forms

JSA Southeast State forms

JSA celebrates its 80th Anniversary!
In keeping with recent trends, 2014 was a year of growth for the Junior State’s school-year program.

Thanks to an active expansion program, Southern California JSA celebrated a milestone: more than 100 active chapters and a record-breaking 1,200 students at its Spring State convention in 2014. In the Mid-Atlantic, over 1,000 students visited Washington, DC for JSA’s annual Winter Congress Legislative Simulation. In the Pacific Northwest, Seattle is no longer the only powerhouse for JSA chapters. Focused efforts have led to the formation of strong chapters throughout the PNW region, leading to the election of the first Portland-based Lieutenant Governor in many years.

Stephen Fleischman, PNW’s 2014-15 governor, deems this success a group effort, saying, “The culture of the PNW JSA is one of enthusiasm and optimism for the future. This culture has not been touched or crafted by any one member in power, but rather created through the nature of the delegates. It is the delegates that make our conventions the raving successes that they are, and without such wonderful delegates the PNW would be a fraction of its current size.”

JSA’s growth has not been restricted to the continental U.S.: an ocean away, the first official JSA chapter in the U.S. Territories was formed at Harvest Christian Academy, on the island of Guam.

JSA has partnered with the U.S. Department of the Interior for twenty-four years, and a newly expanded grant allowed the Junior State to further develop its programs in the U.S. Territories and Freely Associated States. By the end of the first year, seven active JSA chapters were present on American Samoa, Guam, the Virgin Islands and the Commonwealth of the Northern Marianna Islands.

“The most rewarding aspect of participating in Expansion is knowing that I am spreading the Junior State to other students. The Junior State has changed my life and made me the person I am today, and I love being able to give other students this experience and opportunity.”

–Sean Darryanto
2013-14 JSA SoCal Southern Empire Region Director of Expansion
OVERCOMING APATHY

On a trip to New York City in October of 2011, Andrew Plotch ‘14 stopped by Zuccotti Park. It was the peak of the Occupy Wall Street movement, but he found far more than a protest about wealth and opportunity. “Lower Manhattan had turned into a forum of ideas,” he says. “In the park, of course, but also at the Starbuck’s across the street and at pizza places a few blocks away. People were talking about Puerto Rico’s chance at statehood, about marriage equality and political philosophy. A wide-range of liberal and conservative viewpoints were all represented. It was so much more than I’d expected.”

He wanted to take it home with him.

A sophomore at Bergen County Academies, Andrew wondered why his public high school in Hackensack, New Jersey couldn’t create a similar environment: one where the only agenda was to inspire serious conversations about issues people cared about.

He brought the idea back to his JSA chapter and volunteered to take on the initiative. They called it the Fight Apathy Campaign Kick-off Event. “At the time, we weren’t trying to kick anything off,” he admits. “It was planned as a one-time event. But I just thought it sounded better than the Fight Apathy Event. I never expected it to actually become a kick-off event.” But it was.

On the day of the event, the chapter handed out stickers with the phrase “I believe in...,” with a blank for participants to fill in. “It went so much better than I expected,” Andrew recalls. “It transformed the school for a day. People were talking about U.S. foreign policy instead of Justin Bieber. 700 people.”

It was such a success, Andrew’s JSA chapter decided to host Fight Apathy again the following fall. Unbeknownst to him, two other JSA chapters in New Jersey heard about the event and hosted their own versions that same year. 16 months later, it went national.

Andrew was appointed JSA National Director of Activism for the 2013-14 school year. Fight Apathy was a major part of his application, but he pursued other national initiatives his first semester in office. These neither took off as well as the JSA Council of Governors would’ve liked nor meet his own standards for success, so he went to Washington, DC to address the Governors during their December meeting. During a three hour debrief about activism’s past, present and future he pitched the idea, got the funding he needed and went to work.

Within a few weeks, Andrew and his staff and volunteers created the required infrastructure. Armed with a website, video, graphics and social media coverage, The team launched the campaign. They signed up schools, coordinated sticker shipments and worked with JSA chapters to design Fight Apathy events for their own campuses. Through partnerships and outreach, they even recruited schools without JSA chapters.

Andrew’s goal was to reach 50,000 students. He confesses that when he first wrote it down, everyone thought the goal was “an absurd idea—my friends, teachers, even my mom.” But the number of participants kept rising—20,000; 40,000; 60,000—until it reached 81,200 participants. Students passed out stickers in halls; teachers distributed them in class. Administrators wore them on patrol. Janitors and other support staff joined in too. And students. Tens of thousands of students.

When asked why this campaign captured so many imaginations, Andrew pauses for a moment before saying, “Everyone has something to write on a sticker. Everyone does. No matter how much you try to avoid politics, or how apathetic you think you are, news surrounds us. And when someone asks you what you believe in, you stop for a second, and there it is.”

He points out that even if Fight Apathy only takes place once a year, it opens the door to future dialogue. “Fight Apathy gives a high school one day of incredible conversations,” he explains. “That day leads to weeks and months of conversations. Maybe they only happen for ten minutes once a week over lunch, but they happen. And we need those conversations to happen.”

When he talks, Andrew’s enthusiasm for Fight Apathy imbues every word. “It started as an event,” he says. “We turned it into a campaign. It grew into a movement. And it is a movement,” he adds. “I really believe that.”

Looking at the numbers, his conviction is convincing. In 2014, the event engaged students in twenty-one states, two U.S. Territories and Ecuador—a tremendous debut for a program that reached 2,000 students the year before.

Andrew, now a freshman at Middlebury College, hopes to continue volunteering time and talent to the campaign. Perhaps he’ll do a version of it on Middlebury’s campus in the future, but for now his focus remains on reaching more high schools. “That’s where we have the strongest base,” he says. “It’s where we have the biggest opportunity. Right now, we need to invest in that potential.”

Young people, particularly millennials, are often criticized for their lack of engagement and political awareness. Fight Apathy turns the conversation around by suggesting that young people—and, really, all of us—just haven’t found the right place to talk about issues. It suggests that given the right forum, everyone is ready to own one deeply held belief. It shows that people are far more interested in having those conversations than any of us realize. And once a year, it provides a forum that sets aside partisan brinkmanship to ask a simple, honest question:

What do you believe in?
Because JSA has a reputation for building young leaders, it’s sometimes easy to forget that not all students come to the organization with an expressed interest in politics—or even in their academic futures. And yet JSA has proven to be especially impactful for students from traditionally underserved communities, including those who qualify for the Free and Reduced Lunch Program and those who would be the first in their families to attend college.

Nowhere is this impact clearer than in the Alliance for College-Ready Public Schools (ACRPS), Los Angeles’ largest charter system and one of JSA’s most effective new partnerships. “I’ve grown up through some pretty rough circumstances,” acknowledges Floyd Black, JSA Chapter Vice President at ACRPS’s Patti and Peter Neuwirth Leadership Academy. “JSA has been able to take my mind off the bad and focus on the future I can create for myself, and how I can help others facing hard times.”

Students from communities like the ones served by the ACRPS—where more than 95% of students qualify for Free and Reduced Lunch—are less likely to develop key skills in their home communities, and are therefore especially impacted by the opportunities provided by JSA.

Facing tough questions during a debate or overcoming last-minute logistical challenges in planning a convention teaches resilience. Working together with students from many different backgrounds and being in close proximity to successful professional adults grows a student’s network and develops social capital, introducing students to role models and new possibilities for their own achievement. Meeting with professors and residential assistants for help with a problem—or running for an elected position at a convention—builds self-advocacy skills that will not only help students get into college, but allow them to excel and reach graduation day.

“JSA has changed our school’s culture. Our students have more confidence, are more committed to themselves and their futures and can better communicate with others.”

–Vanessa Sandoval, Vice Principal
ACRPS Patti & Peter Neuwirth Leadership Academy
When Herbie Walker became Agassi Preparatory Academy’s College Director in the winter of 2011, he arrived with a mission: prepare every student on campus for college success.

The catch, of course, is that Agassi Prep is a public charter school located in West Las Vegas, one of the most economically challenged parts of Las Vegas, and of Nevada. According to the 2015 U.S. Census, just 35% of adult residents in the neighborhood served by Agassi have graduated from high school, and just 6% hold a Bachelor’s degree or higher. Every day, Herbie and his fellow educators work to overcome all that.

Herbie knew that to fulfill its mission, Agassi had to cultivate a culture of academic integrity, high achievement and pride in school and self. He also knew students needed exposure not just to the idea of college, but to what it’s really like. “We spend so much energy getting students into college in this sector,” he says, “but that’s just the first step. I’ve seen too many students go off to college, only to come back after a semester or two because they weren’t socially prepared. That’s not a success for anyone. We have to do better. And we can do better.”

That’s where JSA comes in.

Herbie first learned of the Junior State of America in 2012 when seeking summer programs to introduce students to college campuses. Today he also serves as the Teacher-Advisor for their school year chapter, overseeing weekly meetings and chaperoning students for Southern California JSA State conventions. And, of course, he continues to help students navigate JSA Summer School.

Herbie has many success stories from his years at Agassi, but one of his favorites involves Savanah, a young woman who took full advantage of the Agassi-JSA partnership. Savanah was a freshman when Herbie first met her. He’d been promoted to Dean of Students by that time, and was charged with the school’s disciplinary matters. Savanah was a frustrated young student in need of a positive support system, but still struggled adapting to the community Herbie and his fellow educators were trying to build.

Herbie worked with her to redirect her anger and turn it into something productive. She joined the school’s JSA chapter and, through debate, learned to articulate her emotions and beliefs in an engaging and constructive way. “JSA teaches you to ask yourself what you’re upset about and why,” Herbie explains. “And, more importantly, to propose a solution.”

That summer, Herbie recommended Savanah for JSA Summer School at Georgetown. “Even at the airport,” he admits, “she was finding excuses not to get on the plane.” Her mother was very supportive of the opportunity, but Savanah was afraid of leaving home.

She finally boarded the plane, survived an emotionally rocky first week and started to emerge from her shell. When she came back, “she talked about how differently she viewed the world.” Today, as president of her JSA chapter, Savanah leads by example. “She’s so confident,” Herbie says, “and she’s so patient with new students. She’s brought kids into that chapter who I’d never thought of as JSA students, and she shows them how to find healthy avenues to express themselves.”

Herbie sees this evolution each summer, and says that, “every student who comes back from JSA Summer School raises the bar.” These students have helped change Agassi’s culture, improved its college success rates and broadened the horizons for the entire student body.

And Savanah? She’s running for chapter president again this year, but doesn’t mind if someone else wins. “She wants others to have the opportunity to lead,” Herbie explains. This summer, the same young woman who went to Georgetown “kicking and screaming” is off to France, for a cultural immersion program she picked herself.
SUMMER/SCHOOL YEAR PARTNERSHIP

SYMBIOSIS

JSA Summer School was founded in 1941 to help strengthen and build the school year program by giving students an intensive and impactful summer experience which conveyed Junior State's mission and values. During the summer, students made lifelong friends, learned about U.S. history and strengthened their own political identities. They brought their experiences back to their hometowns and helped build a healthy network of JSA chapters.

Today, JSA’s summer and school year programs continue to complement one another. “JSA Summer Programs give our JSA members an opportunity to strengthen their leadership skills, network with JSA members from throughout the country and introduce and expand the organization to students without JSA in their high schools,” says Chief Program Officer Elizabeth Ventura. “Our JSA members come away from the summer programs with a deepened enthusiasm, passion and dedication for JSA that they take back to their chapters, regions and states.”

This symbiosis allows friendships to form across state lines—and even oceans—and both broadens and deepens JSA’s impact throughout the year.

“JSA Summer School was life-changing and provided me with an even better perspective of the young minds in today’s world. I thought year-round JSA was enough, but JSA Summer School was truly a new step in understanding world-wide politics.”

-2014 JSA Summer School at Stanford Survey Respondent
Naren Akurati, JSA Chapter Vice President at Vernon Hills High School in Illinois, likes sneakers. In that, he’s not alone. Across the U.S., young people have carved out niche communities around the hobby, including hosting informal weekend meet-ups to hang out and trade shoes. Last year, Naren and some of his JSA friends decided it could become something bigger.

They flexed their logistics muscle to organize the area’s first-ever sneaker convention, “JSA Got Sole,” which sought to channel a niche interest for a greater good. They decided to split the proceeds between their JSA chapter and a nonprofit. But the event netted more than expected. After a significant gift to their local food bank, it still seemed too big a windfall. Or as Naren says, simply and without pretention, “Our chapter didn’t need that much money.”

After reviewing projections for the rest of the year, Chapter President Misha Bogdanov gathered his executive committee to discuss the surplus. After discussing their options (pizza party, chapter t-shirts and all), they quietly made a donation to the Junior Statesmen Foundation with the intention of sponsoring a portion of a student’s JSA Summer School tuition. A student from another high school.

“Morton West has some of the most dedicated JSA students I know,” said Naren. Misha adds that Morton West—a high school on the Western border of Chicago—won 2014 JSA Midwest Chapter of the Year for their activism and statesmanship. “They’re so committed to JSA,” he says. “We knew that some of their students wanted to go to JSA Summer School and that some wouldn’t be able to. So we said, ‘Let’s help them out.’”

Naren and Misha are both JSA Summer School graduates themselves, having attended the 2013 program at Stanford. “It developed me as a speaker and leader,” says Misha. “The people you meet at JSA Summer School are incredible and come from all walks of life. I can’t properly find the words to express how much the experience meant to me; it still blows my mind. I wish everyone could attend—that’s why the decision to make this donation was so easy.” Naren adds that his summer school experience wasn’t a crash course in the rules of formal debate as he expected; instead, he learned about conversation and collaboration. Because of this nuanced approach, the program “made me a better speaker overall,” he says, “and a better person.”

Naren and Misha were both reelected to lead the Vernon Hills chapter for the 2014 school year, and vowed to double down on activism. “That’s what JSA is really about,” says Misha. “Becoming a better citizen. Becoming a better member of your community.”

So who got the scholarship?

JSA’s Midwest Program Director and the Teacher-Advisors for both high schools worked together to route the gift, which was eventually awarded to a devoted JSAer who had already received merit aid from the Junior Statesmen Foundation. She raised a significant portion of the remaining tuition from her own community, but couldn’t quite bridge the gap. It didn’t look like she would make it.

A few weeks after Vernon Hills made its donation, she stepped off the plane in California after all, and headed to Stanford.
SUMMER PROGRAMS

From sleeping in a dorm room to reading articles on the quad and grabbing breakfast in the cafeteria before class, JSA Summer Programs allow students to get a first-hand look at life on a university campus.

The experience has a profound effect on its student participants. As one JSA Summer School at Stanford graduate noted in their program survey, “My first day on campus, they told me that my life would be changed over the next three weeks. They were right. I will never see the world, react to another debate or speak the same way again. I’d do this all over 10 million times if I could.”

JSA’s college-level courses are taught by experts in U.S. government, international relations and economics. Students also participate in workshops designed to improve their comfort and skill with debating and other forms of public speech.

Program Director Stephen Bayne has overseen the JSA Summer School at Stanford program for eight years, and witnessed the program’s impact on more than 1,500 students. “Beyond the considerable academic advantage of summer school,” he says, “learning what it will be like to live on a college campus is extremely valuable for high school students. For most, this is the first time they have had to wake themselves up, schedule their day, be challenged by a college-level course, find time to study, do their own laundry, decide their priorities. This is stuff you can’t teach, but must be experienced first hand.”

Another unique aspect of JSA Summer School is its Speakers’ Program, during which students engage with top policymakers and administrators. During 2014’s sessions, such speakers included Cory Booker, Jim DeMint and Debbie Wasserman Schultz.

Andrew Clark, Director of JSA Summer School at Georgetown University, notes the impact of this dialogue with top officials: “When our students listen to members of Congress speak, they turn into political advocates and change makers. During our summer programs, students not only become informed on the most important political issues— they are, more importantly, guided in finding their voice and opinions on how to approach and solve these problems. The Georgetown Speakers’ Programs gives students a unique venue to express their views directly with influential leaders and policymakers.”

“CHANGING A LIFE

The most important thing JSA has taught me is statesmanship. My civic engagement and education and public service will not end after the end of a convention or a summer program; I will carry these things with me for the rest of my life. Statesmanship has become who I am.”

-Payten Kirby
2013 JSA Summer School at Georgetown graduate & JSA SoCal delegate
INSTITUTIONAL IMPACT

As a nonprofit organization, the Junior State’s work is made possible by a multitude of supporters, including individuals, foundations and government grantors. Many of our most effective partnerships engage students in both our school year and summer programs, strategically leveraging our calendar to execute on our mission throughout the year.

The Melody S. Robidoux Foundation

The students in JSA Arizona chapters are among the most likely in the nation to come from low-income families. While these students are highly motivated to get involved, the full cost of a JSA convention or Summer School session is often simply beyond what their families can afford, and fundraising from within their communities is similarly difficult. Over the course of eight years, the Melody S. Robidoux Foundation has consistently invested in Junior State Arizona, providing a combination of JSA Summer School scholarships, travel funds and registration subsidies that have allowed us to create dozens of chapters and engage hundreds of students annually. Thanks to the foundation’s support, the state that gave America Barry Goldwater, César Chávez and Sandra Day O’Connor has the tools to develop its next generation of political leaders.

The U.S. Department of the Interior Office of Insular Affairs

Through our 24-year partnership with the U.S. Department of the Interior Office of Insular Affairs, JSA has brought more than 2,000 students from Guam, American Samoa, the Northern Mariana Islands, the U.S. Virgin Islands, Federated States of Micronesia, Marshall Islands and Palau to JSA Summer Schools and to our Washington, DC-based Winter Congress Legislative Simulation—a powerful experience for young people who are unlikely to have left their home island before. The scholarship and travel funds provided by this grant are more than just a way to bring insular students to the mainland, though. The appeal of coming to the mainland is a major motivator for students to get involved in their campus chapters, which is critical considering insular schools tend to be isolated and lacking in resources for extracurricular activities.

Alice Tweed Tuohy Foundation

For more than 35 years, the Alice Tweed Tuohy Foundation has provided scholarships that have allowed nearly 1,000 total young people from Santa Barbara, CA to participate in JSA programming. Harris W. Seed, President Emeritus and former CEO of the Foundation, attended JSA Summer School in 1943 and has been committed to bringing new students to the program ever since. As a result of the Foundation’s generosity, Santa Barbara has been a consistent hotbed of JSA activity, with student leaders attending Summer School as a capstone to their year-round on-campus participation.

The Capital Group Companies Charitable Foundation

The Capital Group Companies has been a consistent supporter of JSA, demonstrating their confidence in our work by giving responsively to the organization’s biggest Southern California priorities. From chapter development funds for low-income Southern California schools to scholarships for the California Institute on Leadership and Politics held at UCLA, to an early investment in our work in the Compton Unified School District, Capital has given strategically and made a major impact on the civic engagement opportunities available to low-income students in the region.

The Simmons Foundation

To catalyze our work with Houston students, the Simmons Foundation provided a grant for the 2014-15 school year. Through creative recruitment and a strong student-staff partnership, Junior State Texas surpassed expectations put forth by the foundation, bringing nearly 100 students from five Houston high schools to Spring State. Interest in JSA Summer School from Houston students is now at an all-time high, existing chapters have strong leadership in place for the 2015-16 school year and JSA students are talking to their friends at other schools in the city about founding chapters. With a single grant, the Simmons Foundation has planted the seeds of a culture of democratic participation in Houston high schools.

Hurlbut-Johnson Charitable Trusts

JSA’s support from the Hurlbut-Johnson Charitable Trusts is a powerful example of the community JSA builds and the depth of relationships created through the organization. Jack Teeters, involved with JSA for more than a half-century as an alum; Program Director and Trustee, has helped the Trusts see the impact that JSA can have on young people and on our democracy. The Trusts’ investment in JSA’s development department has allowed us to keep our alumni and participants’ parents better connected to our work, and has helped bring in the resources that keep JSA Summer School and other programming accessible to students, regardless of household income.
FINANCIAL SUMMARY
OCTOBER 2013 - SEPTEMBER 2014

REVENUE

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EXPENSES

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<td><strong>Total Expenses</strong></td>
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Program Services: 82%
Management: 11%
Development: 7%
JSA’s vital work is made possible by donors at all levels. By making a gift to the Junior State, you’re investing in our unique student-run school year model and our life-changing summer programs.

Visit JSA.org/donate to make a one-time or recurring gift, or contact development@jsa.org to discuss other ways to support the Junior State, including legacy gifts.

Whether you host an event to engage alumni in your area, work with a local chapter in an advisory role or offer our headquarters your expertise in marketing and technology, the Junior State is made stronger by our fantastic volunteers.

Contact alumni@jsa.org for more information.

You can get quick and easy updates by following us on online and signing up for our newsletter. You’ll hear rewarding student stories, get invites to local events and find ways to connect with fellow stakeholders.

Twitter: @JSAAlumni
Facebook: facebook.com/JSAAlumni
Email alumni@jsa.org to sign up for our newsletter.
2014 EVENTS

Conversation with Amb. Frank Baxter
April 13 - Los Angeles, CA

JSA alumni and supporters participated in a fundraising event featuring Ambassador Frank Baxter, founder of the Alliance for College-Ready Public Schools, in conversation with Dan Schnur, Director of the University of Southern California’s Jesse M. Unruh Institute of Politics.

80th Anniversary Gala
August 16 - Redwood City, CA

More than 150 JSA alumni and supporters gathered in the Bay Area to celebrate the Junior State’s 80th anniversary.

A morning trip to Montezuma, where participants met with current JSA student leaders, was followed by an evening gala featuring Mike McCurry ’72, Dan Schnur and 2013-14 JSA Southern California Governor Sabrina Lieberman.

Alumni Receptions
Los Angeles, CA
Washington, DC
New York City, NY

To inquire about hosting an alumni event near you, please email alumni@jsa.org.
“[JSA] is the most foundational and vital of educational experiences in a democracy. You learn how to listen, speak, vote, rabble-rouse, work, lead, teach and bang a gavel. Like the best experiences in life, it is trying at first and completely rewarding at the end of the day.”

Daniel Orr
2013-14
JSA Texas Chief of Staff

“JSA Summer School was and still is one of the greatest experiences and memories of my life. It was my first time leaving [Palau] and my first time taking on a college course, where I discussed topics I’d never even thought about. I met wonderful, intelligent individuals that I’m lucky enough to call my friends to this day.”

Ivy Jeann A. Patris
2012 JSA Summer School at Stanford

“The Junior State of America educates far beyond its values of civic engagement and political awareness: it encourages its members to genuinely take interest in forming their own opinions and understanding those of others.”

Jennifer Kodia
2014-15
JSA SoCal Governor
DISTINGUISHED GIVING HONOR ROLL

The Prof. Rogers Society
($25,000+)

Paul Hrabal*
James Lintott & May Liang*
Rachel Kaganoff Stern & Eric Stern*

The Harris Seed Society
($10,000 – $24,999)

Hon. Frank Baxter
David Gray Carlson*
Anne Raby Gates
Chris Kelly
Lenny & Christine Mendonca*
June Thurber Paine & Garrett Paine
Joseph Sanberg*

The Jack Teeters Society
($5,000 – $9,999)

Ranjit Ahluwalia
Martin Barash
Alex Evans**
David & Marianna Fisher
Donald & Vita Germain
Andrew Klein
Michael McCurry*
Scott & Sharon Miller
Dr. William & Carol Ouchi
Ronald Smith

The Prosser Society ($1,000 – $4,999)

Larry Haveson
Michele & Glen Havskjold*
Elizabeth Hunter
Mohammed Islam
Martin Jacobs
Ann P. Kaganoff
Ashok & Neha Kakade
James Katz
Marc & Margaret Kenny
Larry Kline
Israel & Sarah Klein
Emme & Kyle Kozloff
Brian Lazarus
Michael Linick
Walter & Carol Marks*
Daniel Mellow
Gayle Miller
Art Morgan
Gerald Newfarmer & Ann Paul*
Shelby Notkin & Darcie Denkert Notkin
Dale Okuno
Dan Palmer
Angela Phillips
Richard & Karen Prosser**
Bob Rapp
Lauren Renaud & Brett Bertocci
Will Riffle
John & Sharon Roberts
James & Diana Rogers*
Hilton Romanski
David Schellhase*
Dan Schnur
Maria Shim & Nick Fox*
Fred Simmons
Peter & Helen Smith**
Robert Smith
Susan Solinsky Duryea & Paul Duryea
Yunho Song
Eva Stern
Joan Stern & Gerald Orsnee
Anne E. Swenson
Dr. Neelam Thathagat
Greg Teshara
Tom Warden
Alex Weingarten*

The Nancy Wallace Society ($500 – $999)

Craig Garner
Julie Goldsmith*
Garrett Graham
John Guevara*
Harry Harrison
Auren Hoffman
Dave Hague
Daniel Hudkins
Winstina Hughes
Gerald Jaeger
Todd & Tatiana James
Ian & Amanda Kalin
Bryan Kenny
James & Annie Lee
Marc Lieberman
Vivian Tsai Lobsang
James Longhofer*
Bethany Mancuso
Terence Mascarenhas
William McDowall
Hilary Meserole
Bonita Moore*
Edward Mullen*
Allison Musante
Edward Nahmias
Vigo & Arlene Nielsen
Zina Pistor
Chase Poffenberger
Lori Otto Punke
Steven Ramirez
Matthew Randazzo
Virgil Roberts
Israel Rocha, Jr.
Janice Rutherford* Harris Seed***
Hayedeh Sepahpur-Scott
Jessie Singleton
Drew Solender
Stephen Spitz***
Marc Stridiron
Grant Thompson*
Susan Thurman
Mark Uyeda
Jeremy Wainwright
Paul Weiden
Caprice Young

* denotes the donor has given at this level or above for 3+ consecutive years.
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*** denotes the donor has given at this level or above for 7+ consecutive years.
DISTINGUISHED GIVING HONOR ROLL

(continued)

The Montezuma Society ($250 – $499)

Lori Davis
Giovanni Degidio
Ted Elliott
Suzanne Dale Estey
Noel Fajardo
Vince Farhat
Hon. Vic Fazio
Jim Finsten*
Abe Friedman
Jon Glidden
Vishal Goradia
Muneesha Goyal
John Grimaldi
Frederic Harvey
Holly Hogan
David & Judy Joss*
Tessa Kaganoff
Adam Kaller
Caroline Kelly
Edward Kim
Glen Kraemer
Enno Krebbers*
Catherine Langford*
James Lee
Amy Messigian Legault
Jordana Lewis Jaffe
Derek Livingston
Mark Verheiden & Sonja Luchini
Edda Margeson
Tess Mauricio
C. Max McDonald
Michael Meese
Dana Meese
Ryan Mensing
Liria Mersini
David Mezzera
Kim Morimoto
Ernest Morris
Sean Murphy
Christopher Nicholson*
Ramona Nicholson*
Vince Tsai & Sarah Ouchi
Priya Pannani
Alicio Pina
Daniel Pomerantz
Fred Pomerantz
Amy Prosser
Ed Prosser

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JSA is also grateful to corporations who have provided matching gifts in support of an organization and cause important to their employees.
MISSION

The mission of the Junior State of America (JSA) is to strengthen American democracy by educating and preparing high school students for lifelong involvement and responsible leadership in a democratic society.

Since 1934, the nonprofit Junior State has helped more than 500,000 student leaders acquire the knowledge and skills necessary to be active, informed and responsible citizens, voters and leaders. We are committed to developing a diverse cross section of young leaders throughout the entire country.

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Larry Guillemette
Chief Academic Officer
Israel Ghebretinsae
Chief Financial Officer
Art Morgan
Chief Technology Officer
Matthew Patchell
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